Lewisville Independent School District Forestwood Middle School 2023-2024 Improvement Plan

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Comprehensive Needs Assessment

Demographics

Demographics Summary

Forestwood Middle School opened in the fall of 1992 and has been a high performing school since its inception. The feeder elementary schools include Donald, Forest Vista and Garden Ridge. A portion of our students come from Wellington due to the Spanish Immersion program. We also receive many transfer students as a STEM Academy. The student population for 2021-2022 was 895 students; the current enrollment is 940 students. The demographics of the student body follows:

• African American: 3.3%

Hispanic: 17.2%White: 57%Asian: 17.2%

11% of the student population is economically disadvantaged; 6.2% are English language learners, 28.8% are at-risk while 16.1% are served through the Special Education program. The student mobility rate is 4.4% while attendance is 97.6%

We experience a high level of parent involvement through our PTA which boasts an executive board of 13 members.

Forestwood enjoys a highly experienced and very stable staff. 79% hold bachelors degrees while 20.6 % have earned masters degrees in their fields of study. in terms of teaching experience:

- 10.3% have 1 to 5 years;
- 13.2% have 6 to 10 years;
- 37.5% have 11 to 20 years, and
- 28.9% have greater than 20 years experience.

The average amount of teaching experience overall is 14.3 years with 9.6 years in LISD.

Demographics Strengths

Our strengths can be found in the longevity, experience and education of our staff, the effectiveness of our Special Education Program serving 14% of our students with outstanding work is being accomplished in our Functional Life Skills, Academic Vocational Life Skills and Behavior Intervention classrooms.

Problem Statements Identifying Demographics Needs

Problem Statement 1: Due to our reputation as an educational institution we are challenged to meet the expectations that go with the reputation for students with very diverse backgrounds arriving at Forestwood with significant needs in terms of identified disabilities. **Root Cause:** Staff and students work hard to achieve success; parents support our efforts.

Student Learning

Student Learning Summary

Through the course of an average school year, 70% to 75% of the students achieve honor roll level performance, on the average. Another 300+ students are recognized by their teachers in the Falcon Fiesta each month and another 300+ students are nominated for the Fabulous Falcon award each year. Failure rates remain in the single digits for each quarterly grading period through the school year.

Student Learning Strengths

Based on the data presented above, reading and math are clear strengths in terms of STAAR data. Academic achievement on a daily basis is a general strength based on Honor Roll data, failure data and retention records.

Problem Statements Identifying Student Learning Needs

Problem Statement 1: While "met standard" scores are generally strong, the mastered scores are lower than expected as compared to other LISD West Zone schools. **Root Cause:** We must better identify those students capable of achieving Masters and work to get them there.

Problem Statement 2: The Low SES sub-population is significantly lower in terms of percentages having met standard in all tests. **Root Cause:** We need to better identify and remediate this sub-population.

School Processes & Programs

School Processes & Programs Summary

The Forestwood instructional program is strong due to the longevity and retention rate for teachers, rendering consistency and expertise among the staff. Our school community has a very active and strong PTA which in turn fosters parental support for the many facets of the school. The introduction of the STEM program has enhanced our curricular offerings, solidified student growth and truly stabilized the staff at Forestwood. Teachers are integrating STEM lessons into their core content lessons.

School Processes & Programs Strengths

Strengths include:

- strong, experienced, talented staff;
- Advanced Spanish program
- STEM training completed by 5 teachers
- Named a nationally recognized STEM school in May 2022
- expansion of the GT program to include science;
- retention of staff;
- low failure rates;
- high performance rates;
- variety of recognition programs.

Problem Statements Identifying School Processes & Programs Needs

Problem Statement 1: We are not seeing the growth of masters level achievement one would expect from a school with these strengths. That is compounded by the lack of achievement of distinction designations. **Root Cause:** Need greater attention to identification of students in need of remediation and acceleration.

Problem Statement 2: The Low SES sub-population is significantly lower in terms of percentages having met standard in all tests. **Root Cause:** Need to improve processes for identification and remediation.

Perceptions

Perceptions Summary

The perceptions of Forestwood Middle School are very positive by the community at-large. We are well known for our high level of parental involvement, a school culture that values education, higher education, and parent involvement. The focus on the theme of kindness across the campus helps create a positive and productive atmosphere with high expectations for the way in which all people are treated.

Perceptions Strengths

The strength of these perceptions are that Forestwood is seen as a destination school and sought out by many each year. We have an Advanced Spanish program and we are now a STEM academy. This results in many students seeking transfers to attend Forestwood.

Problem Statements Identifying Perceptions Needs

Problem Statement 1: The problem associated with these perceptions is that we have very high expectations to meet and any faltering is much more obvious and highly scrutinized. **Root Cause:** Community values for educational achievement.

Priority Problem Statements

Goals

Goal 1: Student Learning - Engage students through relevant instruction and assessment sparking curiosity and critical thinking, meeting individual academic needs as they impact their world now and in the future.

Performance Objective 1: Design and deliver curriculum and instruction that increases teacher efficiency and effectiveness and maximize student learning.

* STRATEGIES REQUIRED BY ALL CAMPUSES TO ASSIST IN ACHIEVING TARGETED OUTCOMES FOR GOAL 1.1 ON SCORECARD.

High Priority

HB3 Goal

Evaluation Data Sources: See campus scorecard for targeted outcomes

ES - Istation reading and math

MS - enrollment in advanced courses

HS - GPA 2.7 or higher readiness

HS - CCMR HB3 - engaged in TEA metric

Strategy 1 Details	For	iews	
Strategy 1: We will continue the implementation of our PLC structure to maximize student learning outcomes through teacher collaboration	Formative		
while working to identify students that have a possibility of being promoted into advanced courses the following year.	Nov	Feb	May
Strategy's Expected Result/Impact: Maintain enrollment in advanced courses - 73.6%			
Staff Responsible for Monitoring: Administration, Counselors, teachers, facilitators			
No Progress Continue/Modify X Discontinue	e		

Goal 1: Student Learning - Engage students through relevant instruction and assessment sparking curiosity and critical thinking, meeting individual academic needs as they impact their world now and in the future.

Performance Objective 2: Enhance student learning through targeted experiences that connect to student interests and needs, prepare students to develop future opportunities, and determine appropriate academic interventions and support.

Evaluation Data Sources: See campus scorecard for targeted outcomes Readiness dashboard

Performance Objective 1: Increase relevance and effectiveness of MS/HS advisory structure and content over a 3-year period.

Evaluation Data Sources: See district scorecard Feedback from student and staff groups

Performance Objective 2: Increase the relevance, positivity, and collaboration of the student experience to build community, belonging, and student ownership.

Evaluation Data Sources: See campus scorecard for targeted outcomes ES, MS, HS - Student survey results MS/HS - Involvement in extracurricular, co curricular, clubs, etc.

Performance Objective 3: Reduce percentage of truant students district wide to maximize student learning opportunities.

Evaluation Data Sources: See campus scorecard for targeted outcomes Attendance Rate Chronic truancy

Performance Objective 4: Monitor safety and security of all LISD facilities.

Evaluation Data Sources: See campus scorecard for targeted outcomes Compliance with safety drills Completion of staff and student safety trainings

Performance Objective 5: Increase collaborative interventions to identify and support the wellbeing and behavioral needs of students.

High Priority

Evaluation Data Sources: See campus scorecard for targeted outcomes Student survey results Parent survey results

Strategy 1 Details	For	ews	
ategy 1: We will establish and reinforce clear and consistent expectations of students providing them the opportunity to fully engage with		Formative	
their content through Falcon Camp, Treatment Agreements, and continuous restorative practices.	Nov	Feb	May
Strategy's Expected Result/Impact: Student survey results will reflect that students are aware of restorative practices, specifically classroom treatment agreements			
Staff Responsible for Monitoring: Administration, teachers			
No Progress Continue/Modify X Discontinue	e	•	

Performance Objective 6: Campus Behavior Goal:

* CAMPUS BEHAVIOR GOAL AND STRATEGIES REQUIRED BY ALL CAMPUSES TO ASSIST CAMPUS IN MEETING TARGETED OUTCOME DETERMINED BY CAMPUS.

High Priority

Evaluation Data Sources: See campus scorecard for targeted outcomes

Strategy 1 Details	Formative Reviews		ews
Strategy 1: By removing cell phones during the academic learning time, we will see a decrease of classroom disruptions among our 8th grade	Formative		
students.	Nov	Feb	May
Strategy's Expected Result/Impact: 5% Less classroom disruption discipline Staff Responsible for Monitoring: Administration, teachers			
No Progress Accomplished — Continue/Modify X Discontinue	e		

Performance Objective 1: Increase and maintain long-range financial stability through the utilization of a strategic approach while maintaining high quality education programs and services for all.

Evaluation Data Sources: See district scorecard for targeted outcomes Maintain fund balance
Balanced budget
Earn finance stability indicators

Performance Objective 2: Increase the community's (internal and external) understanding of Texas School Finance and the LISD budget.

Evaluation Data Sources: See district scorecard for targeted outcomes Financial dashboard visits
Finance related comm efforts across all platforms

Performance Objective 3: Increase the efficient and fiscally responsible practices to maximize district funding and increase entitlements.

Evaluation Data Sources: See campus scorecard for targeted outcomes % of students logging in on district devices

Performance Objective 4: Balance staff workload to better meet student needs and increase staff wellbeing.

Evaluation Data Sources: See campus scorecard for targeted outcomes Staff survey results

Goal 4: Resource Stewardship - Recruit, retain, and develop the talents of dedicated teachers and staff to engage and inspire learners and leaders.

Performance Objective 1: Increase capacity and strengthen employee talent pools by leveraging a culture of talent development (recruit).

Evaluation Data Sources: See campus scorecard for targeted outcomes Leadership program participation

Goal 4: Resource Stewardship - Recruit, retain, and develop the talents of dedicated teachers and staff to engage and inspire learners and leaders.

Performance Objective 2: Increase diverse perspectives and employee engagement by involving staff in decisions that affect them (retain).

High Priority

Evaluation Data Sources: See campus scorecard for targeted outcomes

Staff survey

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Provide clear and empowering roles and responsibilities to staff that convey trust in their professionalism and inspire them with		Formative		
ownership of their efforts by giving them opportunities to give feedback on decisions that affect them throughout the 2023-2024 school year.	Nov	Feb	May	
Strategy's Expected Result/Impact: positive impact on survey question and anecdotal feedback Staff Responsible for Monitoring: Administration				
No Progress Accomplished — Continue/Modify X Discontinue/	ue			

Goal 4: Resource Stewardship - Recruit, retain, and develop the talents of dedicated teachers and staff to engage and inspire learners and leaders.

Performance Objective 3: Increase alignment of training based on job requirements to impact job performance and maximize learning for staff (develop).

Evaluation Data Sources: See campus scorecard for targeted outcomes Staff survey

Goal 5: Community Engagement - Build ONELISD, a connected culture of community engagement and purposeful communications.

Performance Objective 1: Advance the message that promotes, protects, and champions LISD as the superior choice for families.

*STRATEGIES REQUIRED BY ALL CAMPUSES TO ASSIST IN ACHIEVING TARGETED OUTCOMES FOR GOAL 1.1 ON SCORECARD.

High Priority

Evaluation Data Sources: See campus scorecard for targeted outcomes

Staff survey
Parent survey
Recognize Some

Recognize Someone program

Strategy 1 Details	For	rmative Revi	ews		
Strategy 1: We will promote LISD and Forestwood Middle School through communicating with families and stakeholders through the weekly		Formative			
newsletter, social media, and grade level communications with families resulting in an increase in positive feedback amongst our community.	Nov	Feb	May		
Strategy's Expected Result/Impact: Stronger connections with the community					
Staff Responsible for Monitoring: Administration and teachers					
Strategy 2 Details	For	ews			
Strategy 2: We will increase the number of Recognize SomeOne submissions/recognitions from our campus. We will do this is by		Formative		Formative	
meeting weekly as a leadership team to submit formal nominations.	Nov	Feb	May		
Strategy's Expected Result/Impact: Increase campus Recognize SomeOne submissions	1101	100	11243		
Staff Responsible for Monitoring: Forestwood leadership team					
No Progress Continue/Modify X Discontinue	e				

Goal 5: Community Engagement - Build ONELISD, a connected culture of community engagement and purposeful communications.

Performance Objective 2: Increase the utilization of feedback to build trust and inform decision-making.

High Priority

Evaluation Data Sources: See campus scorecard for targeted outcomes

Staff survey

Customer Service survey

THIS GOAL IS REQUIRED. DO NOT CHANGE OR DELETE THIS GOAL.

You will update the formative and summative reviews.

Performance Objective 1: All students shall attend school regularly.

Evaluation Data Sources: Student attendance records; academic performance data; campus staff observations, communication logs; family and community involvement records

Strategy 1 Details	For	mative Revi	ews		
Strategy 1: Parents, the staff, and the student body are informed of student attendance procedures. Student residency is verified.	Formative		Formative		
RaaWee will be used to monitor absences and parent notification given when students are absent.	Nov	Feb	May		
Strategies are implemented to increase parental involvement as a proactive measure. Training is provided to parents regarding how to utilize technology to monitor student progress and achievement.					
As monitored in RaaWee and on the district and campus scorecards, excessive absences are monitored and interventions are provided in a collaborative partnership to identify and resolve root causes - including refer to counseling and/or health services departments. Truancy charges are regularly filed when appropriate.	,				
Strategy's Expected Result/Impact: Student attendance records and campus/district scorecard for attendance rate % and truant student %					
Staff Responsible for Monitoring: All staff					
No Progress Continue/Modify X Discontinue	;	1			

THIS GOAL IS REQUIRED. DO NOT CHANGE OR DELETE THIS GOAL.

You will update the formative and summative reviews.

Performance Objective 2: All students shall complete high school. The dropout rate for all the students including sub-populations will be maintained at < 0.2% for middle schools, and high schools will have a 95% completion rate. All schools will implement and maintain strategies that support these goals.

Evaluation Data Sources: Student attendance and withdrawal records; program records; STAAR scores and local academic performance data; campus staff observations, intervention documentation, family and community involvement records

Strategy 1 Details	For	mative Revie	ews
Strategy 1: At-risk students will be identified using available data.		Formative	
Accelerated instruction will be provided based on data and in alignment with the comprehensive needs assessment data and Goal 1.1 and 1.2 for student learning.	Nov	Feb	May
Students will be provided opportunities to explore career options. Students will be engaged in college and career readiness activities to promote the goal of high school completion and workforce readiness.			
Procedures will be used to ensure accurate coding/tracking of withdrawals.			
The RtI process is utilized to provide early intervention for struggling students.			
Strategy's Expected Result/Impact: Increased STAAR scores, local grades and assessments; campus staff observation and reflection indicating strategy success; successful dropout prevention as seen from one or more of the following items: (a) results of audit of dropout records, (b) campus info related to graduation rates, dropout rates, high school equivalency certification rates, and the percentage of students who remain in high school more than four years after entering 9th grade, (c) the number of students who enter a high school equivalency program and do not complete the program or complete but do not take the exam or complete and take the exam but do not obtain a high school equivalency certificate, (d) for students enrolled in 9th and 10th grades, information related to academic credit hours earned, retention rates, and placements in alternative education programs and expulsions, and (e) results of an evaluation of each school-based dropout prevention program Staff Responsible for Monitoring: All staff			
TEA Priorities: Connect high school to career and college, Improve low-performing schools			
No Progress Accomplished — Continue/Modify X Discontinue	e	<u> </u>	

THIS GOAL IS REQUIRED. DO NOT CHANGE OR DELETE THIS GOAL.

You will update the formative and summative reviews.

Performance Objective 3: Students shall feel safe and positive about their learning environment.

Evaluation Data Sources: Student and parent survey results. safety reports. staff observations and documentation; family involvement; counseling data, behavior data

Strategy 1 Details	For	mative Revi	ews
Strategy 1: District Behavior Management Plan is implemented districtwide. Staff training and practices will support proactive behavior		Formative	
strategies that align with the District Behavior Management Plan.	Nov	Feb	May
Campus Behavior Management Plans are implemented on each campus. Staff and students will be training on expectations outlined in the plan. Orientations and Welcome Week events are held.			
Students participate in activities that foster positive teacher/student relationships through implementation of Restorative Practices and other strategies.			
The student code of conduct is available online and copies are available to students and reviewed with students by teachers.			
The school safety plan is developed and monitored for effectiveness throughout the school year. Peace officers and/or school resource officers and security officers work with the LISD safety and security department to develop appropriate guidelines which are updated annually.			
Campus personnel will be trained in violence prevention and intervention.			

Strategy 2 Details	For	mative Revi	ews
Strategy 2: Campuses coordinate school health activities to address student wellbeing and ensure all aspects that impact the learning		Formative	
environment are addressed.	Nov	Feb	May
Students receive public acknowledgement for non-academic achievement.			
Students will expand their involvement in extracurricular and co-curricular activities, and ensure that all students participate in the school's required physical activities.			
Students will participate in fitness assessments and engage in physical activities which are evaluated annually. Campus follows the recommendation of the SHAC team, as provided quarterly.			
A proactive plan identifies and helps troubled youth through partnership with counselor and teacher to identify supports and interests.			
Students are aided in their transition from elementary school to middle school, and middle school to high school through vertical conversations, teacher collaboration and professional learning.			
Civic responsibility and community service and community involvement are encouraged.			
Implement plan to increase family engagement and awareness of key topics to improve student academic achievement.			
Counselors work with students to make appropriate curricular choices or program choices, and support students as needed in programs including out not limited to suicide prevention, conflict resolution, positive behavior interventions, career education, dating violence, sexual abuse, sex trafficking, dating violence, discipline management including unwanted physical or verbal aggression and sexual harassment, strategies for providing students and their parents with information about higher education admissions and financial aid opportunities, the need for students to make informed curriculum choices to be prepared for success beyond high school, career education to assist students in preparing for a broad range of career opportunities, accelerated education, the Teach for Texas program, etc.			
Strategy's Expected Result/Impact: Increased academic performance data, including STAAR and local assessments; staff observations and documentation records, including Rtl and counselor data, student attendance records and interest forms, family involvement. Staff Responsible for Monitoring: All staff			
Strategy 3 Details	For	mative Revie	ews
Strategy 3: Dating Violence		Formative	
LISD does not tolerate dating violence. The Counseling and Social Work team will participate staff and student education on the prevention	Nov	Feb	May

and legal responsibilities related to dating violence. Guidelines for victims include reporting outcry to trusted adult along with following district protocol for outcries, specifically that parents notification will take place immediately following identification of a victim or perpetrator. Violations will be reported to the appropriate authorities as required by law.

Strategy's Expected Result/Impact: Increasing education and reporting pathway to support students in participation in healthy dating relationships.

Staff Responsible for Monitoring: All staff

No Progress

No Progress

Continue/Modify

Discontinue

THIS GOAL IS REQUIRED. DO NOT CHANGE OR DELETE THIS GOAL.

You will update the formative and summative reviews.

Performance Objective 4: Diverse students shall be prepared to meet the demands of the real world when they exit the Lewisville Independent School District. Instructional strategies and programs will be implemented to support all students.

Evaluation Data Sources: STAAR scores; local grades and assessments; campus staff observations and reflections; graduation rates of all groups.

Strategy 1 Details	For	Formative Reviews Formative		
Strategy 1: Special program students are accurately identified and appropriately served.		Formative		
Language acquisition services are provided for language learners through differentiating for their stage of language acquisition through models	Nov	Formative		

aligned with state requirements.

Special education services are provided to students as determined by the ARD committee.

G/T services are provided in alignment with the Texas State Plan for Gifted/Talented students.

A plan is in place to accurately identify students for special programs. (Programs serving diverse students include, but are not limited to the following: Gifted and Talented, At-Risk, Bilingual/ESL, Dyslexia, Special Education, Counseling, other special funded programs.)

Campus personnel utilize appropriate interventions for students with special needs.

The RtI team is in place and appropriately trained to serve students.

Professional learning is provided to all staff regarding the needs of learners from special populations (at-risk, special education, 504, dyslexia, G/T, ELL, Economically Disadvantaged, etc.).

Teachers receive training and support to differentiate instruction to meet the needs of all students.

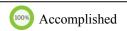
The campus will demonstrate integration of technology in instructional and administrative programs to support student learning.

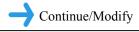
The following resources are used to meet the needs of special students: 504, Inclusion, Contact Teachers, G/T services, Advanced Placement (secondary only) and Literacy Intervention/Dyslexia.

Strategy's Expected Result/Impact: Increased STAAR scores, local grades and assessments; campus staff observation and reflection indicating strategy success; increased family involvement in program supports, graduation rates.

Staff Responsible for Monitoring: All staff









Goal 7: Student Achievement/Safeguards

THIS GOAL IS REQUIRED. DO NOT CHANGE OR DELETE THIS GOAL.

You will update the formative and summative reviews.

Performance Objective 1: Achievement of all students, as measured by standardized tests and classroom performance, shall continually improve. Particular emphasis shall be placed on reading, writing, mathematics, science, and social studies.

Evaluation Data Sources: STAAR scores; local grades and assessments; campus staff observations and reflections indicating interventions are successful, family involvement

Strategy 1 Details	For	mative Revi	ews
Strategy 1: LISD Accountability and Evaluation Department will train all campus and other relevant staff on the multiple state accountability		Formative	
systems and data analysis required to understand each system to assess academic achievement for students based on student achievement domain, school progress domain, and the closing the gaps domain.	Nov	Feb	May
Campus and department personnel will be able to analyze state mandated testing data housed in campus shared assessment folders and in Eduphoria Aware.			
Strategy's Expected Result/Impact: Achievement of all students increase as indicated on STAAR and local academic performance data, graduation rate.			
Staff Responsible for Monitoring: Learning and Teaching Chief of Schools			
Accountability and Evaluation			
Campus administrators and appropriate staff.			
TEA Priorities:			
Build a foundation of reading and math, Improve low-performing schools			
No Progress Continue/Modify X Discontinue	÷	•	